

COMMUNITY LIVING ST. CATHARINES

Financial Statements
For the year ended March 31, 2025
and Independent Auditor's Report

COMMUNITY LIVING ST. CATHARINES
FINANCIAL STATEMENTS
MARCH 31, 2025

CONTENTS

Independent Auditor's Report	1 - 2
Statement of Operations	3
Statement of Changes in Net Assets	4
Statement of Financial Position	5
Statement of Cash Flows	6
Notes to the Financial Statements	7 - 12
Schedule of Ministry Program Revenue and Expenses	13



CHARTERED
PROFESSIONAL
ACCOUNTANTS

DURWARD JONES BARKWELL
& COMPANY LLP

Big enough to know. SMALL ENOUGH TO CARE.

171 Division Street
P.O. Box 9
Welland, ON L3B 5N9
T. 905.735.2140
TF. 866.552.0997
F. 905.735.4706

INDEPENDENT AUDITOR'S REPORT

To the Members of
Community Living St. Catharines:

Qualified Opinion

We have audited the financial statements of Community Living St. Catharines (the "Organization"), which comprise the statement of financial position as at March 31, 2025, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenditures, and cash flows from operations for the years ended March 31, 2025 and 2024, current assets as at March 31, 2025 and 2024, and net assets as at April 1 and March 31 for both the 2025 and 2024 years.

As disclosed in Note 1 of the financial statements, purchases of furniture, equipment and vehicles that are funded by government subsidy or grants are recorded in the statement of operations of the various operating fund programs as an expense in the year acquired. Purchases of land and buildings are recorded at cost with the corresponding grant revenue set up as a liability; neither of which is amortized. This constitutes a departure from Canadian accounting standards for not-for-profit organizations. The impact of this departure from Canadian accounting standards for not-for-profit organizations on these financial statements have not been determined and therefore we were not able to determine the adjustments necessary to expenditures, excess of revenues over expenditures and cash flows from operations for the year ended March 31, 2025 and 2024, assets and liabilities at March 31, 2025 and 2024 and net assets as at April 1 and March 31 for both the 2025 and 2024 years.

As disclosed in Note 8, sick leave entitlement is available to unionized employees and the Organization expenses this entitlement in the period which payments are made. No provision has been made in the financial statements for this liability. This constitutes a departure from Canadian accounting standards for not-for-profit organizations. The estimated liability has not been determined and therefore we were not able to determine the adjustments necessary to expenditures, excess of revenues over expenditures and cash flows from operations for the year ended March 31, 2025 and 2024, liabilities at March 31, 2025 and 2024, and net assets as at April 1 and March 31 for both the 2025 and 2024 years.

Our audit opinion on the financial statements for the year ended March 31, 2024 was modified accordingly because of the possible effects of this limitation in scope and departures from Canadian accounting standards for not-for-profit organizations.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Other Matter

Our audit was conducted for the purposes of forming an opinion on the financial statements taken as a whole. The schedule presented on page 13 is presented for purposes of additional information and is not a required part of the financial statements.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ♦ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Durward Jones Barkwell + Company LLP

Durward Jones Barkwell & Company LLP
Licensed Public Accountants
Welland, Ontario
July 2, 2025



COMMUNITY LIVING ST. CATHARINES

STATEMENT OF OPERATIONS
YEAR ENDED MARCH 31, 2025

	2025	2024
REVENUE		
Province of Ontario	\$ 14,323,140	\$ 13,501,627
Regional Municipality of Niagara	610,356	603,303
Room and board recoveries	1,057,502	1,076,257
Third party fee for service	835,454	1,380,384
Resident fees and recoveries	126,128	172,903
Grants and other income	49,961	90,667
	17,002,541	16,825,141
EXPENDITURES		
Administrative costs	38,673	29,843
Communications	71,248	65,216
Depreciation	9,391	11,248
Furniture, equipment and computers	177,734	149,073
Insurance	207,433	162,400
Interest on long-term debt	132,257	125,913
Other purchased services	466,390	216,772
Purchased client services	602,908	974,958
Rent and property taxes	250,812	194,211
Repairs and maintenance	327,063	172,534
Salaries and benefits	13,092,281	13,089,186
Staff training	105,653	100,375
Supplies	815,138	1,035,474
Utilities	179,995	174,636
Vehicle operation and travel	402,522	166,618
	16,879,498	16,668,457
EXCESS OF REVENUE OVER EXPENDITURES BEFORE OTHER INCOME	123,043	156,684
OTHER INCOME		
Donations and fundraising	228,597	119,783
Interest income	85,113	67,751
Workplace Safety and Insurance Board surplus	116,794	-
	430,504	187,534
EXCESS OF REVENUE OVER EXPENDITURES	\$ 553,547	\$ 344,218

The accompanying notes are an integral part of these financial statements.

COMMUNITY LIVING ST. CATHARINES

STATEMENT OF CHANGES IN NET ASSETS YEAR ENDED MARCH 31, 2025

	Balance, April 1, 2024	Excess of revenue over expenditures	Interfund transfer	Balance, March 31, 2025
Unrestricted	\$ 2,515,460	\$ 553,547	\$ 45,828	\$ 3,114,835
Dedicated housing project reserve	45,828	-	(45,828)	-
	\$ 2,561,288	\$ 553,547	\$ -	\$ 3,114,835

	Balance, April 1, 2023	Excess of revenue over expenditures	Appropriation to reserve	Balance, March 31, 2024
Unrestricted	\$ 2,174,162	\$ 344,218	(2,920)	\$ 2,515,460
Dedicated housing project reserve	42,908	-	2,920	45,828
	\$ 2,217,070	\$ 344,218	\$ -	\$ 2,561,288

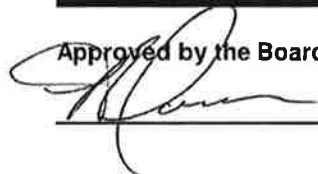
The accompanying notes are an integral part of these financial statements.

COMMUNITY LIVING ST. CATHARINES

STATEMENT OF FINANCIAL POSITION MARCH 31, 2025

	2025	2024
ASSETS		
Current assets		
Cash (Note 2)	\$ 2,045,587	\$ 849,504
Accounts receivable (Note 3)	192,600	261,766
Sales tax recoverable	109,256	81,620
Prepaid expenses	3,747	3,747
	<u>2,351,190</u>	<u>1,196,637</u>
Reserve funds on deposit	-	45,828
Property and equipment (Note 4)	<u>7,009,559</u>	<u>6,092,739</u>
	<u>\$ 9,360,749</u>	<u>\$ 7,335,204</u>
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilities (Note 5)	\$ 2,837,997	\$ 1,964,501
Deferred revenue	62,548	64,048
Current portion of long-term debt (Note 6)	273,367	102,861
	<u>3,173,912</u>	<u>2,131,410</u>
Long-term debt (Note 6)	<u>2,130,041</u>	<u>1,700,545</u>
Ministry capital grants (Note 7)	<u>941,961</u>	<u>941,961</u>
Contingencies (Note 8)		
	<u>6,245,914</u>	<u>4,773,916</u>
FUND BALANCES		
Unrestricted	<u>3,114,835</u>	<u>2,515,460</u>
Externally restricted - Dedicated Housing Project Reserve	<u>-</u>	<u>45,828</u>
	<u>3,114,835</u>	<u>2,561,288</u>
	<u>\$ 9,360,749</u>	<u>\$ 7,335,204</u>

Approved by the Board:



Director



Director

The accompanying notes are an integral part of these financial statements.

Durward Jones Barkwell & Company LLP, Chartered Professional Accountants

COMMUNITY LIVING ST. CATHARINES

STATEMENT OF CASH FLOWS YEAR ENDED MARCH 31, 2025

	2025	2024
OPERATING ACTIVITIES		
Excess of revenue over expenditures	\$ 553,547	\$ 344,218
Depreciation, an item not affecting cash	9,391	11,248
	562,938	355,466
Changes in non-cash operating assets and liabilities		
Accounts receivable	69,166	(134,283)
Sales tax recoverable	(27,636)	32,897
Prepaid expenses	-	15,946
Accounts payable and accrued liabilities	873,496	457,595
Deferred revenue	(1,500)	63
	1,476,464	727,684
INVESTING ACTIVITIES		
Purchase of property and equipment	(926,211)	-
Dedicated housing project reserve	-	(2,920)
Interfund transfer of dedicated housing project reserve	45,828	-
	(880,383)	(2,920)
FINANCING ACTIVITIES		
Repayment of long-term debt	(119,998)	(193,781)
Increase in mortgages and loans payable	720,000	-
Repayment of bank loan	-	(40,979)
	600,002	(234,760)
INCREASE IN CASH	1,196,083	490,004
CASH, BEGINNING OF YEAR	849,504	359,500
CASH, END OF YEAR	\$ 2,045,587	\$ 849,504

The accompanying notes are an integral part of these financial statements.

COMMUNITY LIVING ST. CATHARINES

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION

Basis of accounting

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations, except as explained below under property and equipment and as explained in Note 8 for sick leave entitlement.

Nature of operations

Community Living St. Catharines is a non-profit organization, incorporated without share capital under the Ontario Business Corporations Act and is a registered charity under the Income Tax Act. The Organization's primary purpose is to provide educational, rehabilitation and residential services for persons with developmental disabilities in the St. Catharines area.

Fund accounting

The Organization utilizes fund accounting whereby financial statement elements are reported by fund. Resources are classified for accounting and reporting purposes by the activity or objective specified. The restricted fund has stipulations that specify how resources must be used. External restrictions have been stipulated by an arm's length third party. Unrestricted funds have no such stipulations. Internal restrictions have been applied by the Directors of the Organization.

The unrestricted net assets accounts for the funding received and the expenses incurred for general operations. This represents net unrestricted funds available to the Organization.

The Organization is required to maintain reserves for capital replacements for its Dedicated Housing Project. The cash in the fund is externally restricted and can only be used for capital expenditures as defined by the agreement. The maintenance of this reserve was no longer required in fiscal 2025 and therefore the funds held in this reserve have been transferred to the unrestricted fund balance.

Revenue recognition

The Organization follows the deferral method of accounting for contributions, in which restricted contributions related to expenses of future periods are deferred and recognized as revenue in the period in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Subsequent adjustment by the government, if any, based on their review of actual expenses versus the approved budget will be reflected by the Organization in the year of adjustment to the statement of operations.

Room and board recoveries are recorded in the period of occupancy. Third party fee for service, resident fees and recoveries, fundraising and other income are recorded in the period the services are rendered.

Property and equipment

Purchases of furniture, equipment and vehicles that are funded by government subsidy or grants are recorded in the statement of operations of the various operating fund programs as an expense in the year acquired. Purchases of land and buildings are recorded at cost and are not amortized as management believes there will be no decline in property value with proper upkeep and maintenance.

Purchases of furniture, equipment and vehicles that are not funded by government subsidy or grants are recorded at cost. Depreciation on the furniture, equipment and vehicles is calculated using the declining-balance method over their estimated useful life at the following rates:

Furniture and equipment	20%
Vehicles	30%

COMMUNITY LIVING ST. CATHARINES

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION — continued

Long-lived assets

Long-lived assets are tested for recoverability if events or changes in circumstances indicate that the carrying amount may not be recoverable. The carrying amount of the long-lived asset is not recoverable if the carrying amount exceeds the sum of the undiscounted cash flows expected to result from its use and eventual disposition. Impairment losses are measured as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

Income taxes

No provision has been made for income taxes in these financial statements as this Organization is exempt from income taxes under section 149(1)(l) of the Canadian Income Tax Act.

Deferred revenue

The deferred revenue relates to funding received during the year for expenditures that span beyond the current fiscal year. The amount of funding received but not yet spent at the end of the fiscal year was deferred and will be recognized when the related expenses have been incurred.

Contributed materials and services

The Organization would not be able to carry out its activities without the services of the many volunteers who donate a considerable number of hours. Due to the difficulty of compiling these hours, contributed services are not recognized in the financial statements. The fair market value of donated property and equipment is recognized as donation revenue in the year the property and equipment are donated, if the fair market value can be reasonably estimated.

Financial instruments

(a) Measurement of financial instruments

(i) Initial measurement

The Organization initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Organization is in the capacity of management, are initially measured at cost.

The cost of a financial instrument in a related party transaction depends on whether the instrument has repayment terms. If it does, the cost is determined using its undiscounted cash flows, excluding interest and dividend payments, less any impairment losses previously recognized by the transferor. Otherwise, the cost is determined using the consideration transferred or received by the Organization in the transaction.

(ii) Subsequent measurement

The Organization subsequently measures all its financial assets and liabilities at cost or amortized cost. Changes in fair value are recognized in income in the period incurred.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and long-term debt.

COMMUNITY LIVING ST. CATHARINES

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION — continued

Financial instruments — continued

(b) *Transaction costs*

Transaction costs attributable to financial instruments subsequently measured at fair value and to those originated or exchanged in a related party transaction are recognized in income in the period incurred. Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at cost or amortized cost are recognized in the original cost of the instrument. When the instrument is measured at amortized cost, transaction costs are recognized in income over the life of the instrument using the straight-line method.

(c) *Impairment*

For financial assets measured at cost or amortized cost, the Organization determines whether there are indications of possible impairment. When there are, and the Organization determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in income. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may be no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in income.

Use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates, as additional information becomes available in the future. Significant estimates and assumptions are used when accounting for items such as impairment of long-lived assets, determination of useful lives of property and equipment, revenue recognition, contingent liabilities and allowances for accounts receivable. Actual results could differ from management's best estimates, as additional information becomes available in the future.

External events such as domestic and international pandemics, geopolitical unrest, natural disasters, climate change or inflationary pressures may cause economic uncertainty for many companies. Management assesses available information about the future, considers the possible outcomes, and develops a planned response to mitigate the effect of significant events or changes in conditions impacting the Organization. Although it is not guaranteed that these efforts will be successful, management is of the opinion that the actions that the Organization has taken are sufficient to mitigate these uncertainties.

2. CASH

The Organization has an authorized revolving demand facility by way of demand loans to a maximum of \$500,000 with Royal Bank. The loans bears interest prime rate (4.95% at March 31, 2025) and are secured together with long-term debt as described in Note 6. At March 31, 2025, the revolving demand facility is unused.

COMMUNITY LIVING ST. CATHARINES

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025

3. ACCOUNTS RECEIVABLE

	2025	2024
Accounts receivable	\$ 50,762	\$ 212,292
Accrued receivables	46,518	49,474
Workplace Safety and Insurance Board surplus	95,320	-
	\$ 192,600	\$ 261,766

4. PROPERTY AND EQUIPMENT

	2025		2024	
	Cost	Accumulated Depreciation	Cost	Accumulated Depreciation
Land and buildings	\$ 6,972,783	\$ -	\$ 6,054,627	\$ -
Furniture and equipment	911,614	881,581	903,559	875,079
Vehicles	114,609	107,866	114,609	104,977
	7,999,006	989,447	7,072,795	980,056
Net book value	\$ 7,009,559		\$ 6,092,739	

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2025	2024
Trade accounts payable	\$ 538,901	\$ 281,787
Accrued wages and salaries	1,602,928	1,468,951
Other accrued liabilities	696,168	213,763
	\$ 2,837,997	\$ 1,964,501

COMMUNITY LIVING ST. CATHARINES

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025

6. LONG-TERM DEBT

	2025	2024
Vehicle loan - Royal Bank, repaid in the year	\$ -	\$ 11,305
Vehicle loan - Royal Bank, repaid in the year	-	12,859
Mortgage - Royal Bank, repayable in blended monthly payments of \$6,279, with interest at 6.43% per annum, maturing June 2026	630,886	667,925
Term loan - Royal Bank, repayable in blended monthly payments of \$10,345, bearing interest at 6.43% per annum, maturing July 2026	1,052,522	1,111,317
Mortgage - bearing monthly interest only payments at 6.00% and an annual principal payment of \$180,000, maturing August 2028	720,000	-
	2,403,408	1,803,406
Less: current portion of long-term debt	273,367	102,861
	\$ 2,130,041	\$ 1,700,545

The debt held with Royal Bank is secured by a general agreement covering all assets, a first fixed charge on the property located at 77 Welland Avenue, St. Catharines, a second fixed charge on property located at 79 Welland Avenue, 7 Henry Street and 26 & 28 (South Side) Elizabeth Street in St. Catharines and specific vehicles financed by loans.

Principal amounts due in the next four years are as follows:

Years ending March 31,	2026	\$ 273,367
	2027	1,770,041
	2028	180,000
	2029	180,000
		\$ 2,403,408

7. MINISTRY CAPITAL GRANTS

The Province of Ontario has provided funding for certain properties with a provision that it is entitled to a portion of the proceeds in the event that the Organization sells any of these properties. The Province has imposed conditions on the disposition or alternations of these properties.

The Ministry capital grants represent the amount of funding received on the acquisition of these properties and is not amortized.

COMMUNITY LIVING ST. CATHARINES

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025

8. CONTINGENCIES

The Organization pays unionized employees for time lost due to sickness up to an earned entitlement of time based on formulas outlined in the agency's union agreement. During the course of normal operations, staff will draw upon their entitled sick leave, however, upon retirement at the age of 55 or over, these employees are entitled to 50% of the unused sick day entitlement. If these employees leave the agency under any other circumstance, there is no obligation to pay the unused sick day entitlement. It is the policy of the Organization to expense such payments in the year which they are made. As such, no provision has been made in the financial statements for this liability. Notwithstanding the above, as at March 31, 2025, the maximum exposure for accumulated sick leave liability amounts to \$1.34 million (2024 - \$1.35 million).

The Organization receives funding from the Ontario Ministry of Children, Community and Social Services ("Ministry"). The Organization must submit an annual report (Transfer Payment Ontario Reconciliation - TPON) to the Ministry regarding the spending of this funding in accordance with contractual guidelines. The Ministry's assessed amounts could differ significantly from what has been reported in these financial statements. Any differences in the estimated amounts owing will be recorded in other income or expense in the year of assessment.

9. ECONOMIC DEPENDENCE

The Organization receives a significant portion of its revenue for operations pursuant to a service contact with the Ontario Ministries of Community and Social Services and Children and Youth Services. Should these contributions cease, the Organization would need to consider its ability to continue its current operations.

10. FINANCIAL RISK MANAGEMENT

The Organization has a comprehensive risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments. The risks that arise from transacting financial instruments include interest rate risk, market (other price) risk, currency risk, credit risk, and liquidity risk. Price risk arises from changes in interest rates, foreign currency exchange rates and market prices.

(a) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Organization monitors the collection efforts to ensure sufficient cash flows are generated from operations to meet the current debt obligations. The Organization monitors cash flows on a daily basis and in aggregate through its' annual budget process. The Organization expects that cash flow from operations in fiscal 2026 along with the continued support of its lenders will be adequate to fund ongoing investments in working capital and capital expenditures.

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Organization is exposed to interest rate risk since changes in interest rates may impact the Organization's borrowing costs. The Organization does not use any derivative instrument to reduce its exposure to interest rate risk.

It is management's opinion that the Organization is not exposed to significant market, currency, and credit risks arising from its financial instruments.

	24/7 Adult Services	BPS	Partner Facility Renewal	Host Family	Supported Independent Living	Community Participation	CSN	SSAH	Non MCCSS	Total
REVENUE										
Government funding	11,875,092	1,906	13,100	176,580	746,824	1,235,352	269,051	5,436	-	14,323,141
Grants, donations, and other income	592	-	-	-	-	-	-	-	376,044	376,836
Program funding	28,333	-	-	-	750	87,313	-	-	1,329,414	1,445,810
Technical services	-	-	-	-	-	-	-	-	18,715	18,715
ODSP	1,007,339	-	-	100,236	42,413	-	-	-	8,200	1,158,188
PAP recoveries	24,182	-	-	-	1,260	-	-	-	-	25,442
Interest income	-	-	-	-	-	-	-	-	85,114	85,114
	12,935,538	1,906	13,100	276,816	791,047	1,322,665	269,051	5,436	1,817,487	17,433,046
EXPENSES										
Wages and benefits	9,451,849	-	-	112,126	432,081	903,353	230,040	5,436	1,957,385	13,092,280
Training	40,336	-	-	-	250	1,625	-	-	3,205	45,416
Travel and Communication	344,093	-	-	3,256	11,209	60,792	2,802	-	31,080	453,232
Supplies and Equipment	488,752	-	-	17,558	9,575	5,005	2,890	-	50,971	554,893
Allocated Central Admin	1,165,108	-	-	-	74,852	123,556	26,768	-	(1,407,731)	-
Purchased Client Services	144,989	-	-	136,870	(208)	26,400	-	-	66,472	377,523
Other expenses	638,155	-	-	660	108,425	50,432	134	-	220,154	1,017,981
Depreciation	-	-	-	-	-	-	-	-	9,381	9,381
Occupancy	664,256	1,806	13,100	6,225	155,053	151,523	6,617	-	330,003	1,328,683
	12,935,538	1,806	13,100	276,816	791,047	1,322,665	269,051	5,436	1,263,940	16,879,499
EXCESS OF REVENUE OVER EXPENSES	-	-	-	-	-	-	-	-	553,547	553,547

